CAPABILITY GAP LIST

FOR

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I/ITSEC POC: Detachment 2 (booth #249)

Second Air Force Keesler AFB, MS 39534

EXECUTIVE SUMMARY

The following list of capability gaps have been identified by our 5 Training Wings to pinpoint existing barriers to success of resources, processes, or skills, prioritize improvements, allocate resources, and develop targeted solutions that enhance overall efficiency and effectiveness, either through government or industry means.

In accordance with Air Force Policy Directive 10-6, *Capabilities Requirements Development*, the following definitions are applied for general understanding:

Capability — The ability to achieve a desired effect under specified standards and conditions through combinations of means and ways across the doctrine, organization, training, materiel, leadership and education, personnel, facilities and policy (DOTmLPF-P) to perform a set of tasks to execute a specified course of action.

Capability Gaps — The inability to execute a specified course of action. The gap may be the result of no existing capability, lack of proficiency or sufficiency in an existing capability solution, or the need to replace an existing capability solution to prevent a future gap.

Materiel Solution — Correction of a deficiency, satisfaction of a capability gap, or incorporation of new technology resulting in the development, acquisition, procurement, or fielding of a new item (including ships, tanks, self-propelled weapons, aircraft, and related software & data, spares, repair parts, and support equipment, but excluding real property, installations, and utilities) necessary to equip, operate, maintain, and support military activities without disruption as to its application for administrative or combat purposes. In the case of family of systems and system of systems approaches, an individual materiel solution may not fully satisfy a necessary capability gap on its own.

Non-Materiel Solution — Changes in doctrine, organization, training, materiel, leadership and education, personnel, facilities, or policy to satisfy identified functional capabilities. The materiel portion is restricted to commercial or non-developmental items that may be purchased commercially or by purchasing more systems from an existing materiel program. The acquisition of the materiel portion must comply with all acquisition policies.

Any questions or interest may be directed to the Second Air Force Plans and Requirements Directorate at 2AF.A5.89@us.af.mil and Detachment 2 at 2AF.Det.2@us.af.mil.

NOTE: Additional capability gap analysis and prioritization will be conducted is ongoing to better understand the source issue and determine the best recommended way forward. Additionally, there is no guaranteed or dedicated funding associated with any of these efforts.

INTEGRATED GAP LIST

Gap Description User	Competency Tracking & Assessment Lack of a digital method to assess and track competencies across different training environments. This results in subjective, inconsistent training, and difficulty analyzing training effectiveness for improvement. 2nd Air Force
Gap Description	Controlled Unclassified Information/Impact Level 5 Cloud Service for Online Learning Lack of standardized procedures for classifying Technical Orders into appropriate Impact Levels, leading to potential Controlled Unclassified Information spillage. Requires standardized Technical Orders classification, equipment specialist review, comprehensive training, remediation procedures, and Impact Level-aligned cloud spaces. Impacts Air Education and Training Command, Air Force Career Development Academy, and other Major Commands, hindering modernization of Intercontinental Ballistic Missile/Air-Launched Cruise Missile training. 82nd Training Wing
User	
Gap Description User	Recall and Retention Learning Limitations within Learning Management System including restricted access for foreign nationals, slow course update propagation (3-5 days), lack of immediate content visibility to current students, inability to host Secret Internet Protocol Routing Network content, limited accessibility options, and lack of student/course performance data analytics, including soft skills assessment. 81st Training Wing
Gap Description User	Offline Learning Capability The Inter-American Air Forces Academy Learning Management System lacks offline student accessibility, hindering continuity of education during connectivity outages or field scenarios. 37th Training Wing
Gap Description User	Instructor Observation & Equipment Protection for Outdoor Practical Training Instructors lack effective observation tools for student safety and performance during outdoor practical activities. Environmental exposure shortens equipment lifespan and restricts training availability. 37th Training Wing
Gap Description User	Modernized Communications & Networking Training Infrastructure Due to outdated and insufficient equipment across key communications and networking training areas, impacting multiple courses and student competencies. Specifically, a lack of current Radio Frequency and Satellite Communications equipment – including L3Harris AN/PRC-117G, AN/PRC-160, AN/PRC-152 radios, a Blue-Sky antenna mast, and a Spectrum analyzer – hinders the ability to bridge the gap between theory and practical application for 17D students. Furthermore, existing Satellite Communications equipment is outdated and doesn't reflect current field systems, negatively impacting 3-level Career Field Education and Training Plan requirements. Compounding this issue, the networking equipment used for the Network Systems Operations course is outdated, creating a significant training bottleneck.
Gap Description	Data-Driven Decision Making in the Digital Age Many organizations aspire to be data-driven, making strategic and operational decisions based on insights derived from data; however, a significant capability gap in data literacy often hinders the effective adoption of data-driven decision making in the digital age. Currently, a significant portion of our workforce lacks the skills to accurately interpret data, critically evaluate its quality, and draw meaningful conclusions, leading to misinformed decisions and

missed opportunities. We estimate that this data literacy gap contributes to a 15% decrease in efficiency across our marketing and sales teams. While we recognize the importance of digital literacy, business intelligence infrastructure, Return on Investment focus, and culture, our immediate priority is to address the data literacy gap. We are seeking a partner to help us develop and implement a comprehensive data literacy training program that will empower our employees to make better, data-informed decisions and ultimately improve our business

outcomes. User 2nd Air Force

Description

Environmentally Controlled Training Gap

Inability to conduct training in an environmentally controlled setting within the Special Warfare Training Wing. Requires purchase and installation of sports domes (~120,000 sq ft per dome)

over Tactical Air Control Party and Special Warfare Assessment and Selection tracks to

mitigate heat casualties and improve training effectiveness.

Special Warfare Training Wing User

Crisis Response Simulation Gap

Lack of an Extended Reality system to fully replicate the complexity and unpredictability of Description

real-world crisis situations in a safe training environment.

User 37th Training Wing

Course Capacity Modeling Gap

Limited visibility into training course throughput and bottlenecks, hindering optimal student Description

allocation and efficient use of instructional resources.

User 2nd Air Force

Gap **High Speed Wi-Fi Access for Students**

Students require access to high-speed, unfiltered commercial Wi-Fi for homework, cultural Description

studies, and gamified learning, which is currently unavailable on post.

17th Training Wing User

Gap Field Training Scheduling System Modernization

Field Training Scheduling System, a stovepipe solution, requires ongoing (and increasing) tech support while awaiting an enterprise-level replacement to streamline scheduling and integrate

Description with Military Personnel Data System, Learning Management System, Education and Training

Course Announcement, and other systems.

User 82nd Training Wing

Gap **Dorm Capacity Modeling**

No automated tool to track real-time dorm capacity at a granular level, hindering optimization Description

of training pipelines.

User 2nd Air Force

Cryptologic Language Analyst Lifecycle Data and Analysis Gap

Limited access to Cryptologic Language Analyst performance data beyond initial training,

hindering analysis of long-term performance and identification of improvement areas, Description

especially with changes to the Cryptologic Language Analyst pathway (e.g., Defense Language

Aptitude Battery removal).

User 17th Training Wing

Gap Learning Connectivity

Current information systems do not support the most relevant existing or emerging instructional Description approaches and technologies due to limited connectivity, access, speed, and reliability. 2nd Air

User	Force lacks requisite support personnel to obtain difficult-to-acquire learning hardware and software designed for learner engagement. 2nd Air Force
Gap	Weather Visualization Extended Reality Transitioning from traditional weather training to Extended Reality training is needed to
Description	improve the effectiveness and efficiency of weather programs. Requires a Weather Training Complex Extended Reality to simulate conditions and provide real-time feedback. Need to increase Extended Reality headset capacity (from 6 to 12) and onboard the "multiplayer"
User	feature to enhance atmospheric visualization training for 1W and 15W students. 81st Training Wing
Gap	Top Secret, non-Joint Worldwide Intelligence Communications System Network for 532 TRS No approved network exists for 532 TRS to support Top Secret-collateral training for Missileers. 82nd Training Wing
Description User	
Gap	Enlisted Initial Skill Programmed Technical Training Operations and Maintenance Cost
-	Modeling Lack of a standardized cost modeling tool to calculate Operations and Maintenance expenses
Description	for Enlisted Initial Skill training programs, hindering accurate budget forecasting and justification.
User	2nd Air Force
Gap	Religious Affairs Counseling Training Religious Affairs Airmen require enhanced counseling training, encompassing all faiths and
Description	sensitive scenarios (drug abuse, marital problems, suicide prevention). Current needs include Artificial Intelligence-based training programs or in-person training for 5R Airmen to meet Career Field Education and Training Plan tasks.
User	81st Training Wing
Gap	Adaptive Learning Platform with AI Air Force Career Development Academy lacks a predictive and adaptive learning platform with integrated Artificial Intelligence to generate content based on student performance. A platform is needed to transition to competency-based training plans by 2027, providing personalized learning paths, supervisor insights, and dynamic content adjustment (like Duolingo). The platform should also support commanders in identifying team competency gaps for mission-specific training. 2nd Air Force
Description	
User	
Gap	Aircraft Maintenance Officer Course Software Lack of dedicated Aircraft Maintenance Officer Course software hinders the completion of 17 Course Training Standard elements and limits the ability to foster a student-centered, teambased learning environment. The software is crucial for practical application and Extended
Description	
User	aircraft generation. 82nd Training Wing
Gap	Classroom Technology for Joint Wargaming Outdated classroom technology limits the effectiveness of joint wargaming exercises in Inter-American Air Forces Academy Professional Military Education courses, impacting security cooperation mission effectiveness. Requires updated projectors, interactive boards, and simulation tools. 37th Training Wing
Description	
User	
Gap	Extended Reality Development Network Lack of an approved network for source-code level Extended Reality training development
Description	restricts capabilities. Current systems offer only surface-level development. Requires a

User	Department of Defense-owned network solution, potentially an advanced version of existing Extended Reality software. 82nd Training Wing
Gap Description User	Aerospace Ground Equipment Training Facility Repair Dilapidated facilities hinder Aerospace Ground Equipment training. Requires repairs to address flood damage, heating, ventilation, and air conditioning issues, and structural deficiencies to support training for approximately 600 Airmen annually. 82nd Training Wing
Gap Description User	Structural Fire Burn Trainer Replacement The existing structural fire burn trainer is 30 years old and in poor condition, posing safety risks and hindering the ability to meet national fire protection standards. Requires replacement to maintain training quality for 1,300 Department of Defense and International Fire Protection students annually. 17th Training Wing
Gap Description User	Air Traffic Control Student Devices & Licenses Increased student load in Air Traffic Control training requires additional tablets and licenses for existing phraseology training software to accommodate the increased student population. 81st Training Wing
Gap Description User	Automated Airmen in Training Data System Requires an automated system to collect, synchronize, and track airmen in training status data with personnel data from diverse systems. System should include automatic event triggers, real-time trend analysis, and a centralized platform for process owners and managers. 81st Training Wing, 82nd Training Wing
Gap Description User	Extended Reality Classroom in a Box (Mobile/Secure) Lack of a government-approved, secure, mobile, and synchronized extended reality capability limits Air Education and Training Command's ability to deploy real-world training for readiness. 17th Training Wing, 37th Training Wing
Gap Description User	Classroom Anywhere/Device Mobility Solution Requires a Continuity of Operations Plan solution with a mobile power cart and increased network ports to ensure device connectivity during facility relocation or evacuation events. 81st Training Wing
Gap Description User	Operational Planning Training Classroom Expansion Expansion of Deliberate and Crisis Action Planning and Execution Segments training requires three additional classrooms and instructor space. Requires outfitting a new building with necessary equipment and furniture. 81st Training Wing
Gap Description User	Insufficient Missile Maintenance Training Infrastructure Aging facility infrastructures and connectivity are insufficient to support modern training technologies, impeding access to critical learning resources and collaborative environments. 82nd Training Wing

Gap **Outdated Helicopter Maintenance**

Current aircraft maintenance courses rely on outdated ground instructional training aircraft that

don't reflect current HH-60W configurations. Ground instructional training aircraft lack adaptability for rapid course development and diverse learning styles. Needs updated trainers

for HH-60G to HH-60W transition and training airframe requirements.

User 82nd Training Wing

Description

Gap **Outdated Classrooms**

Current classrooms lack flexibility, modernization, and technological tools, hindering the Description

delivery of diverse, competency-based training.

User 82nd Training Wing

Gap Static Missile Maintenance Training Limits Airmen Competency

Current missile maintenance courses utilize static, analog trainers that limit Airmen's ability to Description

practice troubleshooting and achieve higher competency levels due to linear design and limited

sets and reps."

User 82nd Training Wing

Lack of Learning Management System (Learning Management System) at Inter-Gap

American Air Forces Academy

Inter-American Air Forces Academy lacks a centralized Learning Management System to Description

manage and deliver course content for 30+ international student courses, resulting in

inconsistent updates and limited access.

37th Training Wing User

Ineffective Operational Training Feedback Gap

Current feedback methods (surveys) have low participation rates, hindering the ability to align

training with actual operational needs. Requires big data platforms and standardized knowledge, Description

skills, and attributes tracking for data-driven feedback.

81st Training Wing User

Gap Lack of Safe Physical Training Facilities

Lack of adequate facilities for physical training, resulting in training delays and potential Description

injuries. Requires a Multi-Use Outdoor Training Facility with a running track, turf field,

canopy, and latrine/storage building.

37th Training Wing User

Limited/Insufficient Building Air Conditioning and Chiller Gap

Inadequate cooling system in Airman Training Complex 1 impacts student sleep and training Description

performance. Seeking expedited upgrades to the environmental control system or funding for

portable cooling solutions.

User 37th Training Wing

Battlespace Command and Control Training Equipment Gap

Lack of equipment/facility capabilities for hands-on training in the 1C5 Specialty Training Description

Standards related to Battlespace Command and Control Center.

81st Training Wing User

Gap Lack of Classroom Simulators for 1C3 Training

1C3 students lack classroom simulators for scenario-based training prior to capstone lab

Description exercises. Simulators will mirror those in the lab and dorm study room to reduce capstone lab

time and focus on high-washback areas.

User 81st Training Wing

Gap Description User	Minuteman III Trainer Obsolescence and Parts Shortages Aging Minuteman III trainers and parts shortages are degrading training quality and realism at the 532 TRS. Seeking blended learning (computer-based training/extended reality) and support for the Air Force Nuclear Weapons Center Missile Procedures Trainer development. 82nd Training Wing
Gap	Technical Training Management System-Interactive Courseware Implementation Suite Shortcomings
Description	Interactive Courseware Implementation Suite has numerous shortcomings (Controlled Unclassified Information marking, formatting errors, limited input fields, numbering errors) hindering efficient courseware development. Seeking an enterprise solution supporting competency-based and modular training.
User	82nd Training Wing